13 May 1986

MEMORANDUM FOR:
VC/CIPC

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SUBJECT:

Results of Inaugural Meeting of the Force Multiplier Group 9 May 1986

- 1. As I reported at this morning's CIPC staff meeting, there is a need to decide between two approaches for the multiplier study:
 - -- The development of "measures of merit" ("qualitative measurables," in the words of the NSA representative--see attached summary of the working group meeting) that can be applied in the process of making decisions about whether to acquire intelligence capabilities instead of additional military equipments and units.

OR

- -- The presentation of how the NFIP supports the military for a range of missions and activities in peace and war en route to developing recommendations for dealing with gaps, shortfalls, what have you.
- 2. I am inclined to go with the second approach for a lot of reasons that we can discuss at your convenience. Whatever approach ultimately is taken, I think it needs top-level blessing as I have mentioned in the past.
- 3. FYI, in my introductory remarks at the meeting I quoted from the DCI's National Foreign Intelligence Strategy and from the DCI's Guidance for the formulation of the FY 1988-1992 NFIP that "our greatest problem areas" are likely to include, and "particular emphasis will be placed on" providing direct intelligence support to operational military forces.

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9 May 1986

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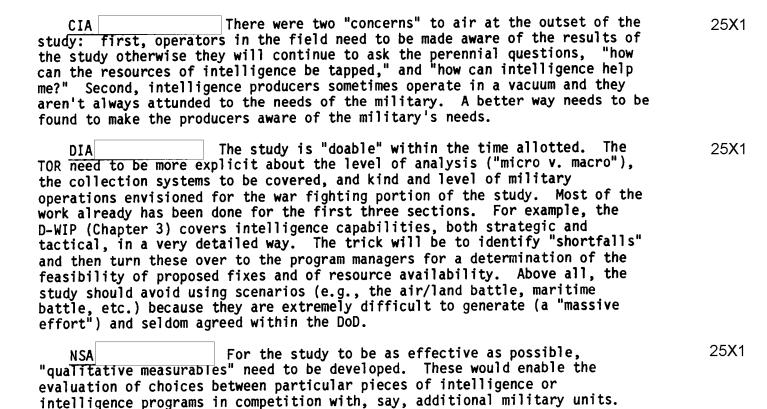
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Intelligence as a Force Multiplier: NFIP Support to US Military Forces

Summary Comments of the Representatives (Meeting of 9 May 1986)



Air Force (Richard O'Neil). The proposed study seems to "tread on the toes" of the TENCAP organizations—the latter are intended to exploit NFIP resources for the benefit of operational commanders. While the Community's intelligence organizations are represented on the working group, the CINCs are not. (The DIA representative commented that she would be representing their interests.) There also was a question of whether or not NFIP support to the NATO and other allies should be within the purview of the study.

Without such "measurables," attempts to justify intelligence resources are bound to be futile, and therefore any other kind of study is not likely to

demonstrate that the NFIP is a force multiplier.

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on the existing intelligence base. Beyond this consideration, an NFIP budgeteer needs to be present for the group's deliberations. There needs to be a better focus on what the study is supposed to achieve whether it be more resources or "cures" for continuing problems.

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Navy (Robert Vosilus). If the target audiences of the study are the military services, a scramble for resources is unavoidable. If the goal is to be able to say that intelligence is worth more than say, another division, then the challenge will be to determine what would it take to make the NFIP a real force multiplier.

Notes: The Marine Corps, Army, and ASD/C³I representatives did not attend the meeting. State/INR has not yet identified a representative to serve on the group. ______briefed the group on the study of NFIP Support to Contingency Operations.

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